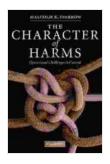
# The Character of Harms: Operational Challenges in Control

The character of harms is a complex and challenging issue in the field of control. Harms can be defined as any negative outcome that results from an action or decision. They can be physical, psychological, or social, and they can range in severity from minor inconveniences to life-threatening injuries or death.

Operational challenges in control arise when there is a need to prevent or mitigate harms. These challenges can be particularly difficult to address when the harms are indirect or unintended, or when they are difficult to measure or quantify.



#### The Character of Harms: Operational Challenges in

**Control** by Malcolm K. Sparrow

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One of the most common operational challenges in control is the difficulty of predicting and preventing harms. This is because harms can often be caused by complex interactions between multiple factors, and it can be difficult to identify all of the potential risks involved in a particular situation.

Another challenge is the difficulty of measuring and quantifying harms. This is because harms can be subjective and difficult to compare to each other. For example, it can be difficult to determine whether the pain of a burn is worse than the emotional distress of losing a job.

Finally, operational challenges in control can also arise from the need to balance different interests and values. For example, the need to prevent harms may conflict with the need to protect other important values, such as freedom or autonomy.

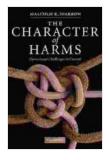
Despite these challenges, there are a number of strategies that can be used to operationalize control and prevent or mitigate harms. These strategies include:

- Risk assessment: This involves identifying and evaluating the potential risks involved in a particular situation. This can help to identify the measures that need to be taken to prevent or mitigate harms.
- Hazard control: This involves eliminating or reducing the hazards that can cause harms. This can involve a variety of measures, such as engineering controls, administrative controls, and personal protective equipment.
- Emergency preparedness: This involves planning for and responding to emergencies that can cause harms. This can involve a variety of

measures, such as developing emergency plans, training employees, and stockpiling supplies.

By implementing these strategies, organizations can help to prevent or mitigate harms and protect the health and safety of their employees, customers, and the public.

The character of harms is a complex and challenging issue in the field of control. However, by understanding the challenges involved and by implementing appropriate strategies, organizations can help to prevent or mitigate harms and protect the health and safety of their employees, customers, and the public.



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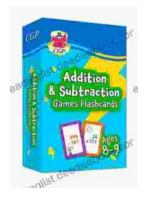
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